

Balance sheet (as of December 31, 2025)

Assets		Liabilities	
Item	Amount(yen)	Item	Amount(yen)
【Current Assets】	【9,650,151,228】	【Current Liabilities】	【3,605,331,625】
Cash and cash equivalent	2,467,892,379	Note payable	1,535,934,943
Note receivable	2,704,642,570	Account payable	834,115,083
Accounts receivable	1,401,662,932	Short-term Dept	1,016,000,000
Manufactured goods	2,312,675,717	Other Payable	140,282,807
Raw materials	280,425,516	Deposits received	36,705,692
Work in progress	192,118,767	Income taxes payable	18,470,300
Stored goods	280,409,791	Consumption tax payable	23,822,800
Purchase deposit	35,533,785	【Fixed Liabilities】	【562,514,000】
Prepaid expnese	4,407,636	Long-term dept	562,514,000
Suspense payments	2,608,862	【Allowance】	【226,000,000】
Other receivable	132,000	Retirement pension fund	226,000,000
Allowance for bad debts	-32,358,727		
【Fixed assets】	【6,102,901,284】		
(Tangible fixed assets)	(5,902,217,172)		
Building	3,399,979,476		
Accessory equipment building	4,096,542,548		
Land improvements	451,156,503		
Mechanical devices	5,081,721,301		
Vehicle transportation equipments	49,223,502		
Furniture and fixtures	604,940,884		
Lump-Sum Depreciable Assets	1,975,520		
Land	2,624,870,993		
Construction in progress	457,388,490		
Accumulated depreciation	-10,865,582,045		
(Intangible assets)	(48,351,002)		
Telephone subscription rights	3,378,717		
Trademark rights	500,000		
Software	303,012,285		
Right to use water facilities	360,000		
Accumulated depreciation(software)	-258,900,000		
(Investments and Other Assets)	(152,333,110)		
Investment securities	137,847,900		
Deposit	11,285,210		
Deposit for operation	3,200,000		
【Deferred Assets】	【51,662,185】		
Deferred Assets	51,662,185		
		Total liabilities	4,393,845,625
		Stockholders' equity	
		【Stockholders' equity】	【11,410,869,072】
		Capital Stock	(75,000,000)
		Capital Stock	75,000,000
		Retained Earnings	(11,335,869,072)
		Retained Earnings Reserve	18,750,000
		Contingent reserve	10,307,800,000
		Research and Development reserve	249,157,037
		Fixed assets investment reserve	715,000,000
		Earned surplus	45,162,035
		Total stockholders' equity	11,410,869,072
		Total liabilities and stockholders' equity	15,804,714,697
Total assets	15,804,714,697	Net income	(36,238,356)