## **Business Results**

We are a private equity company, and our shares are restricted for transfer. However, business results are published here as a reference for clients.

1. Main Financial Index

		1			illion yens)
Period ended	Year	Period ended	Year	Period ended	Year
					-on-
2021	year	2022	year	2023	year
9,219	-6.2%	9,381	+1.8%	9,081	-3.2%
175	-67.9%	290	+65.7%	281	-3.1%
(1.9%)		(3.1%)		(3.1%)	
155	-70.8%	271	+74.8%	263	-3.0%
(1.7%)		(2.9%)		(2.9%)	
73	-77.5%	152	+108.2%	152	+0.0%
(0.8%)		(1.6%)		(1.7%)	
370	+11.1%	353	-4.6%	368	+4.2%
545	-37.9%	643	+18.0%	649	+0.9%
(5.9%)		(6.9%)		(7.1%)	
15,072	-9.6%	15,350	+1.8%	15,198	-1.0%
11,115	+0.5%	11,248	+1.2%	11,380	+1.2%
(73.7%)		(73.3%)		(74.9%)	
983	-58.7%	983	+0.0%	983	+0.0%
(6.5%)		(6.4%)		(6.5%)	
0.5%		1.0%		1.0%	
0.7%		1.3%		1.3%	
218		219		218	
42,288 thousand yen		42,836 thousand yen		41,655 thousand yen	
712		1,239		1,207	
	December 2021 9,219 175 (1.9%) 155 (1.7%) 73 (0.8%) 370 545 (5.9%) 15,072 11,115 (73.7%) 983 (6.5%) 0.5% 0.5% 0.5% 0.7% 218 42,288 thousand yen	December 2021 -on- year   9,219 -6.2%   175 -67.9%   (1.9%) -   155 -70.8%   (1.7%) -   73 -77.5%   (0.8%) -   370 +11.1%   545 -37.9%   (5.9%) -   11,115 +0.5%   (73.7%) -   983 -58.7%   (6.5%) -   0.5% -   0.7% -   218 -   42,288 -   thousand yen -	December 2021 -on- year December 2022   9,219 -6.2% 9,381   175 -67.9% 290   (1.9%) (3.1%) (3.1%)   155 -70.8% 271   (1.7%) (2.9%) (2.9%)   73 -77.5% 152   (0.8%) (1.6%) (1.6%)   370 +11.1% 353   545 -37.9% 643   (5.9%) (6.9%) (6.9%)   11,115 +0.5% 11,248   (73.7%) (73.3%) (73.3%)   983 -58.7% 983   (6.5%) 1.0% 1.0%   0.7% 1.3% 219   42,288 42,836 thousand yen   712 1,239 1,239	December 2021-on- yearDecember 2022-on- year9,219-6.2%9,381+1.8%175-67.9%290+65.7%(1.9%)(3.1%)(3.1%)-155-70.8%271+74.8%(1.7%)(2.9%)(2.9%)-73-77.5%152+108.2%(0.8%)(1.6%)(1.6%)-370+11.1%353-4.6%545-37.9%643+18.0%(5.9%)(6.9%)(6.9%)-15,072-9.6%15,350+1.8%11,115+0.5%11,248+1.2%(73.7%)(73.3%)(73.3%)-983-58.7%983+0.0%(6.5%)1.0%1.3%-0.5%1.1.3%219-42,28842,836thousand yen7121,239-	December 2021-on- yearDecember 2022-on- yearDecember 20239,219-6.2%9,381+1.8%9,081175-67.9%290+65.7%281(1.9%)(3.1%)(3.1%)(3.1%)155-70.8%271+74.8%263(1.7%)(2.9%)(2.9%)(2.9%)73-77.5%152+108.2%152(0.8%)(1.6%)(1.6%)(1.7%)370+11.1%353-4.6%368545-37.9%643+18.0%649(5.9%)(6.9%)(7.1%)(7.1%)15,072-9.6%15,350+1.8%15,19811,115+0.5%11,248+1.2%11,380(73.7%)(73.3%)(74.9%)983(6.5%)0.5%1.0%1.0%1.0%1.0%0.7%1.3%1.3%1.3%21821921841,655thousand yen7121,2391,207