

Business Results

We are a private equity company, and our shares are restricted for transfer. However, business results are published here as a reference for clients.

1. Main Financial Index

(in million yens)

	Period ended December 2023	Year -on- year	Period ended December 2024	Year -on- year	Period ended December 2025	Year -on- year
Net sales	9,081	-3.2%	8,916	-1.8%	8,755	-1.8%
Operating profit (Operating profit margin)	281 (3.1%)	-3.1%	130 (1.5%)	-53.7%	137 (1.6%)	+5.4%
Ordinary profit (Ordinary profit margin)	263 (2.9%)	-3.0%	104 (1.2%)	-60.5%	102 (1.2%)	-1.9%
Profit after tax (Profit margin after tax)	152 (1.7%)	+0.0%	33 (0.4%)	-78.3%	36 (0.4%)	+9.1%
Depreciation	368	+4.2%	381	+3.5%	381	+0.0%
Operating profit before depreciation (Operating profit margin before depreciation)	649 (7.1%)	+0.9%	511 (5.7%)	-21.3%	518 (5.9%)	+1.4%
Total capital	15,198	-1.0%	15,385	+1.2%	15,805	+2.7%
Shareholder's equity (Shareholder's equity ratio)	11,380 (74.9%)	+1.2%	11,394 (74.1%)	+0.1%	11,411 (72.2%)	+0.1%
Liabilities with interest (Ratio of liabilities with interest)	983 (6.5%)	+0.0%	983 (6.4%)	+0.0%	1,579 (10.0%)	+60.6%
Return on assets (ROA)	1.0%		0.2%		0.2%	
Return on equity (ROE)	1.3%		0.3%		0.3%	
Number of employees	218		215		205	
Net sales per employee	41,655 thousand yen		41,470 thousand yen		42,706 thousand yen	
Ordinary profit per employee	1,207 thousand yen		486 thousand yen		498 thousand yen	